

ORLEN

Polski Koncern Naftowy ORLEN
Spółka Akcyjna

2Q 2003 results

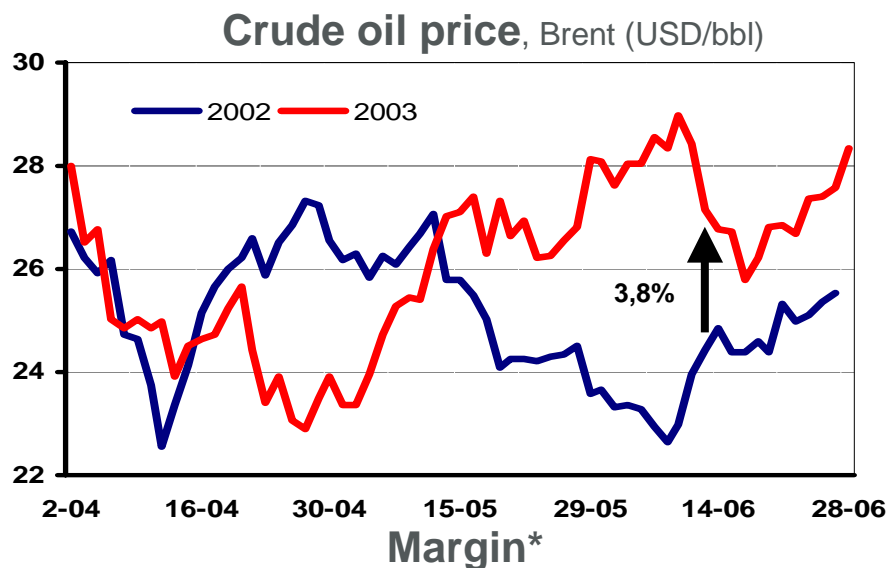
Significant improvement in efficiency

August 2003

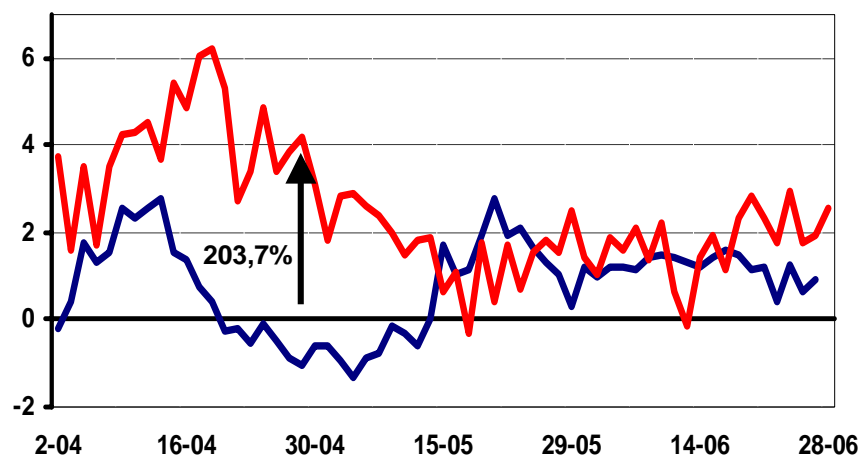


Market environment - Oil & Gas

Satisfactory margin levels



Rotterdam Complex Refinery Margin, Brent feedstock (USD/bbl)



Source: Platt's and PVM company

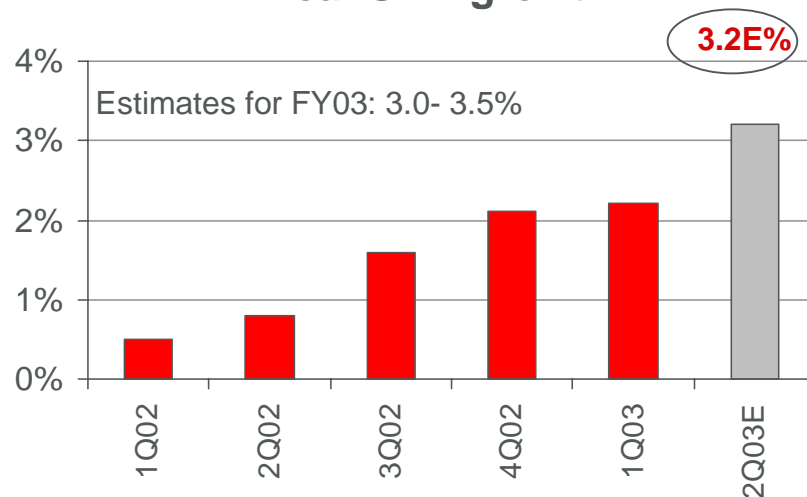
- Decrease in crude demand in OECD countries of **0.6 mb/d** (y-o-y)
- Increase in crude oil (Brent) prices of **3.8%** from 25.09USD to 26.05 USD (y-o-y)
- Increase in Refinery Margin of **203.7%** from 0.81 USD/bbl to 2.46 USD/bbl (y-o-y)
- Effect of higher refinery crack-spreads on EBIT of almost **PLN 160m** (*ceteris paribus*)
- Increase in Urals/Brent differential of **57.7%** from 1.3 to 2.0 (y-o-y) - estimated effect on EBIT of almost **PLN 66m** (*ceteris paribus*)

*Calculated as: Products (88.36%) vs Brent Dtd (100%). Products contain Premium Unl (25.21%), EN590 (23.20%), Naphtha (16.51%), Gasoil .2 (15.31%), HSFO (5.44%) and Jet (2.69%) (all CIF NWE, only HSFO FOB ARA)

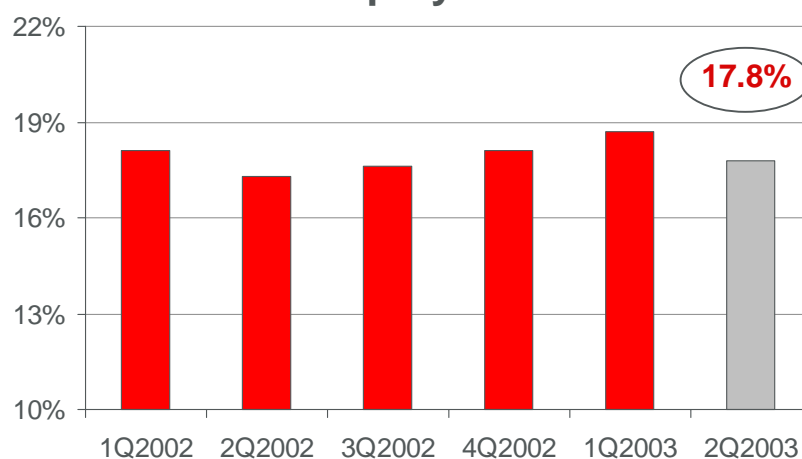
Market environment – Poland

Economic recovery on track

Real GDP growth



Unemployment rate



- GDP growth shows big improvement confirming recovery of the economy. However, it is not fully reflected in unemployment rate amounting to **17.8%** (0.5pp rise, y-o-y vs 0.9pp drop, q-o-q)
- Increase in new car sales of **13%E** (1H03 vs. 1H02)
- Promising increase in domestic consumption of **2.9%E** but still slight decrease in fuels consumption. Visible shift between Gasoline and Diesel
- Decrease in PLN/USD exchange rate from 4.04 to 3.84. Effect of lower exchange rate on EBIT of over PLN 28m

Financial highlights – significant improvements in efficiency y-o-y as well as q-o-q

IFRS basis, million PLN	2Q 03	2Q 02	change
Revenue	5 933	3 932	50,9%
EBIT	175	206	-15,0%
EBITDA	474	498	-4,8%
Net profit	160	115	39,1%
Net profit (LIFO)	334	3	11033,3%
Cash flow from operating activities	198	360	-45,0%
Net CAPEX	244	83	194,0%
	2Q 03	1Q 03	change
Equity	8 813	8 704	1,3%
Net debt	3 024	3 044	-0,7%
Gearing	34,3%	35,0%	-0.7pp
	2Q 03	2Q 02	change
EBITDA margin	8,0%	12,7%	-4.7pp
ROACE*	4.3%	5.6%	-1.3pp
ROACE (LIFO)*	10.3%	1.0%	+9.3pp

- Surge in revenues due to consolidation of German activities
- Reported EBIT lower than in 2Q02 due to unfavourable **PLN 409m** combined inventory effect**
- Significant increase in net profit according to LIFO accounting method showing real improvements in efficiency of the company and reflecting improvements in Oil&Gas environment
- Decrease in operating CF due to one-off change in accrued expenses and payables from German activities amounting to **PLN 290m**

*ROACE = EBIT after taxation / average (Shareholders' equity + Net debt)

**PLN 239m of pre-tax negative impact in 2Q03 and PLN 170m of pre-tax positive impact in 2Q02

Operating highlights – wholesale market share in fuels re-gained



IFRS basis, million PLN	2Q 03	2Q 02	change
Retail sales of motor fuels (tt)	969	545	77,8%
Light products sales (tt) *	2 347	1 885	24,5%
Other refinery products sales (tt)	629	784	-19,8%
Pet-chem sales (tt)	468	423	10,8%
Processed crude (tt)	2 882	3 146	-8,4%
Utilisation	79,5%	90,0%	-10.5pp
White product yield	77,0%	73,0%	+4pp
Fuel yield	61,0%	60,0%	+1pp
Headcount	16 288	17 606	-7,5%

- Increase in consolidated retail sales due to consolidation of German retail network ...
- ... as well as domestic retail sales as a result of fruition of modernisation of the network
- Slight decrease in domestic wholesale, y-o-y, but visible increase in market share, q-o-q due to resumption of battle with polish competitors (increase of 2.5pp**)
- Increase in production yields due to unplanned maintenance overhauls in 2Q02
- Reduction in headcount due to sale of non-core assets

*Gasoline, Diesel, LHO, Jet

**Gasoline, Diesel, LHO

production numbers relate to Plock Refinery; adjusted capacities amount to 14.5mt

Profit / Cash flow – operating activities supported by disposal of non-core assets

IFRS basis, million PLN	2Q 03	2Q 02	change
Revenue	5 933	3 932	50,9%
Cost of sales	-4 931	-3 084	59,9%
Distribution costs	-571	-407	40,3%
Administrative expenses	-250	-225	11,1%
Other	-6	-10	n/a
Profit from operations	175	206	-15,0%
Profit before income tax and minority interests	235	174	35,1%
Net profit	160	115	39,1%
Cash flow from operating activities	198	360	-45,0%
PLN	2Q 03	2Q 02	change
Diluted EPS	0,38	0,27	40,7%

- German activities supported revenues by almost **PLN 1.8bn** ...*
- ... and raised distribution as well as administrative expenses by almost **PLN 80m** and **PLN 14m**, respectively
- Result from financial activities supported by over **PLN 50m** FOREX gains and over **PLN 30m** capital gain on disposal of non-core assets**
- Operating CF of mother company higher than **PLN 370m*****

*as well as cost of sales by PLN 1.7bn

**there were no significant changes in extraordinary items

*** one-off change in accrued expenses and payables from German activities had negative influence of PLN 290m

Balance sheet – visible decrease in debt

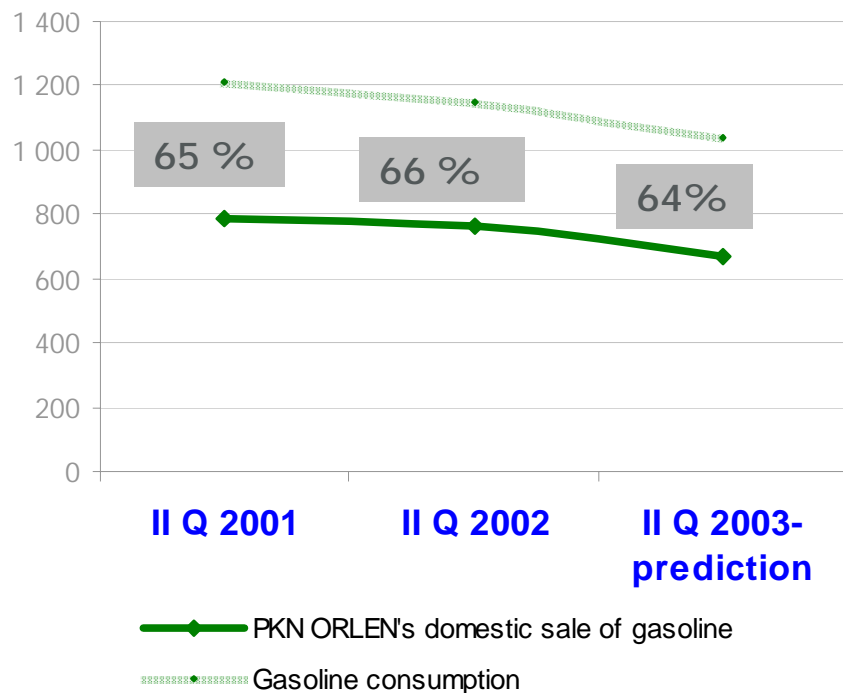
IFRS basis, million PLN	2Q 03	1Q 03	change
Non-current assets	10 323	10 607	-2,7%
Current assets of which	6 430	6 717	-4,3%
Inventories	3 150	3 260	-3,4%
Cash and cash equivalents	433	710	-39,0%
Total assets	16 753	17 324	-3,3%
Shareholders' equity	8 813	8 704	1,3%
Minority interests	411	417	-1,4%
Non-current liabilities of which	1 456	1 542	-5,6%
Interest bearing borrowings	447	539	-17,1%
Current liabilities of which	6 073	6 661	-8,8%
Interest bearing borrowings	3 010	3 215	-6,4%
Total liabilities	16 753	17 324	-3,3%

- Decreasing crude oil prices are reflected in lower value of inventories and payables
- One-off changes in Germany reflected in shifts in working capital elements (increase in receivables + decrease in payables = reduction in cash, amounted to c. **PLN 300m**)
- Better operating results and lack of expansion expenditures reflected in decrease in debt of over **PLN 300m**

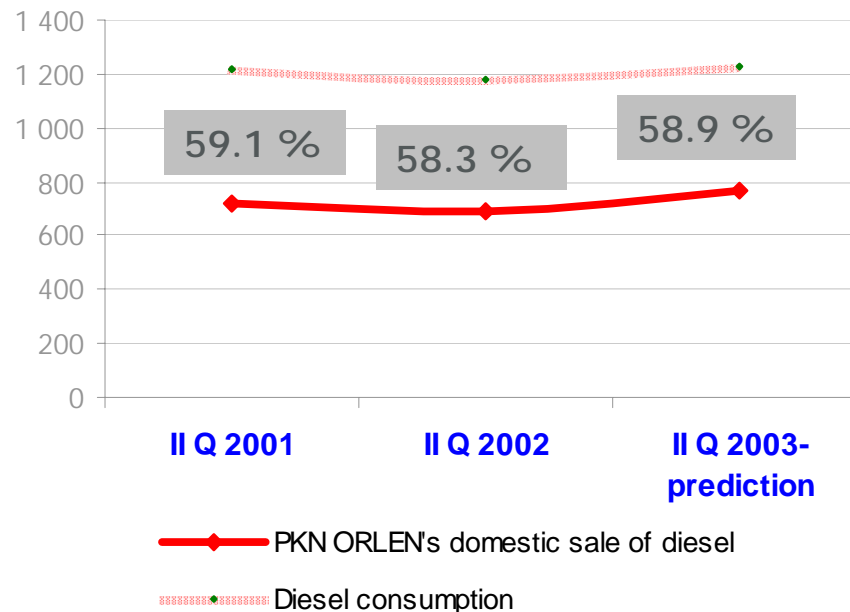
PKN ORLEN maintains its position on the Polish fuel market



Gasoline



Diesel



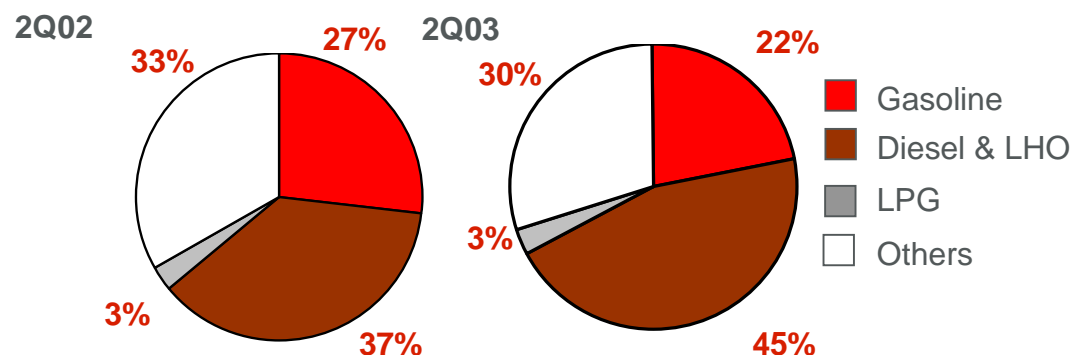
Visible increase in efficiency supported by gain in market share after 1Q03 disruption

Refining and wholesales

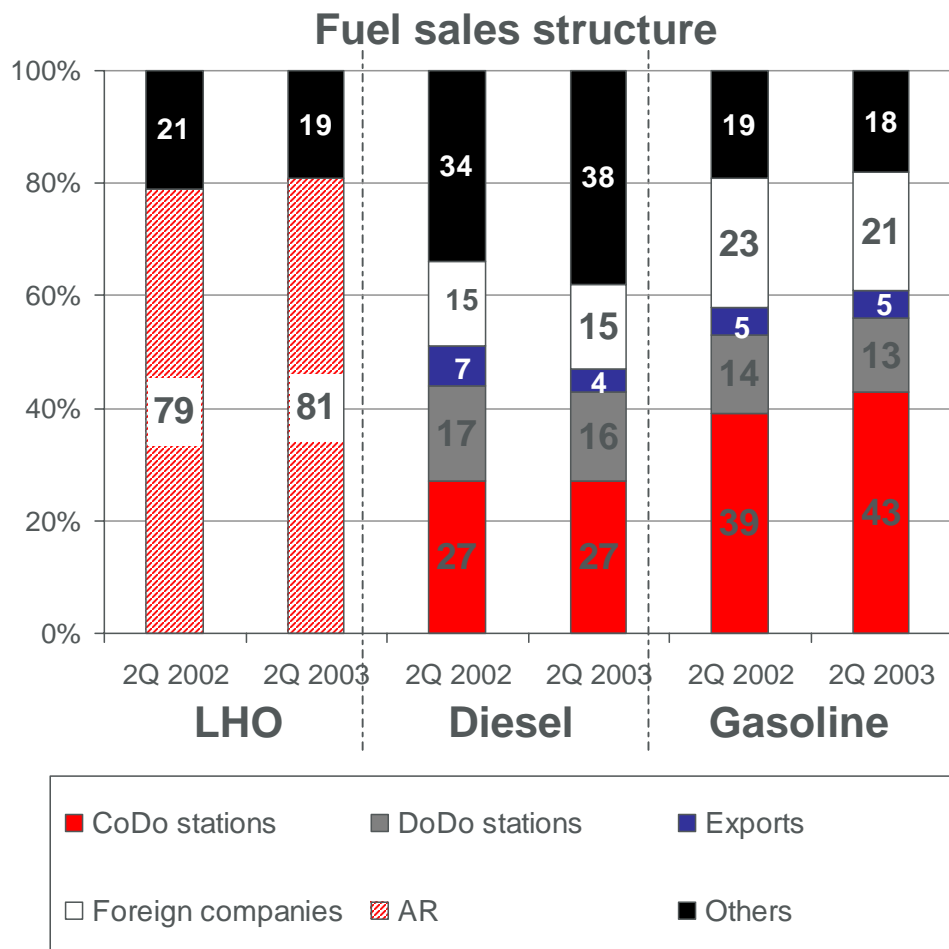
IFRS basis, mPLN	2Q03	2Q02	change
Revenue	3 457	3 363	2,8%
Total costs of the segment	3 298	3 197	3,2%
Profit of the segment	159	166	-4,2%
Sales (tt)	1 911	2 346	-18,5%

- Significant shift between Gasoline and Diesel sales
- Stable LHO volumes
- Decrease in low margin product volumes, like HHO, to regular levels due to one-off overhauls in 2Q02
- Market share recovery, further optimisation of logistics and refinery processes visible in surge in efficiency
- Excluding inventory effect* (assuming LIFO method) profit of the segment increased by **PLN 402m !!!**

Sales by product



Optimisation of sales through CODO sites and authorised representatives of LHO

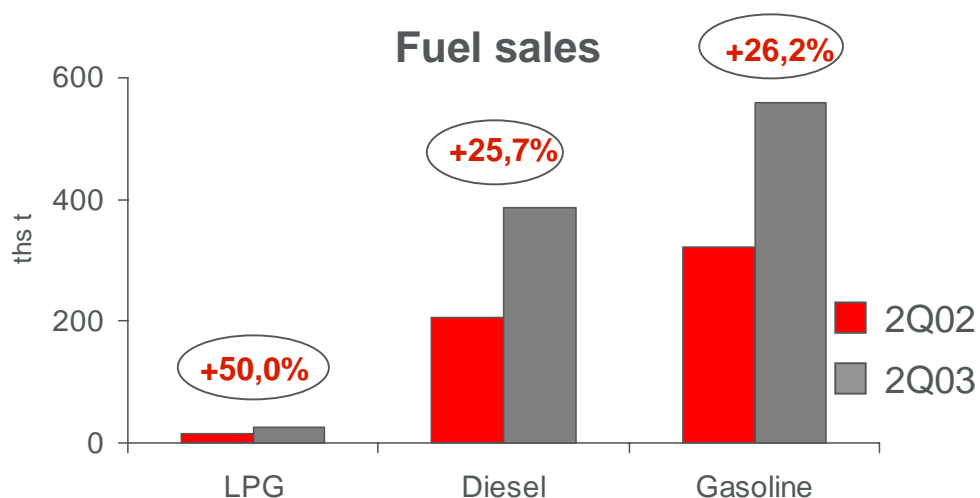


- Increased share of company-owned stations in the structure of domestic clients in order to maximise the total margin
 - especially visible in Gasoline, where domestic consumption is plummeting
- Maximising LHO sales through the network of Authorised Representatives (AR)
- Visible drop in exports of Diesel

Optimisation of the margin reflected in better financial results

Retail

IFRS basis, mPLN	2Q03	2Q02	change
Revenue	2 984	985	202,9%
Total costs of the segment	2 945	966	204,9%
Profit of the segment	39	19	105,3%
Sales (tt)	1 065	548	94,3%



- First signs of recovery visible in domestic volumes* - **2.5%** increase, y-o-y
- Next consecutive quarter decrease in Gasoline volumes was accompanied by increase in Diesel and surge in LPG volumes
- Optimising of retail margin we started to increase unit margins on Diesel and LPG, which is reflected in **PLN 55m** rise in fuel margin, y-o-y
- Due to our strategy, margins on non-fuel sales and services increased by further **25%**
- As a result we enjoyed significant rise in profitability

Next consecutive quarter of robust profitability of Pet-chems



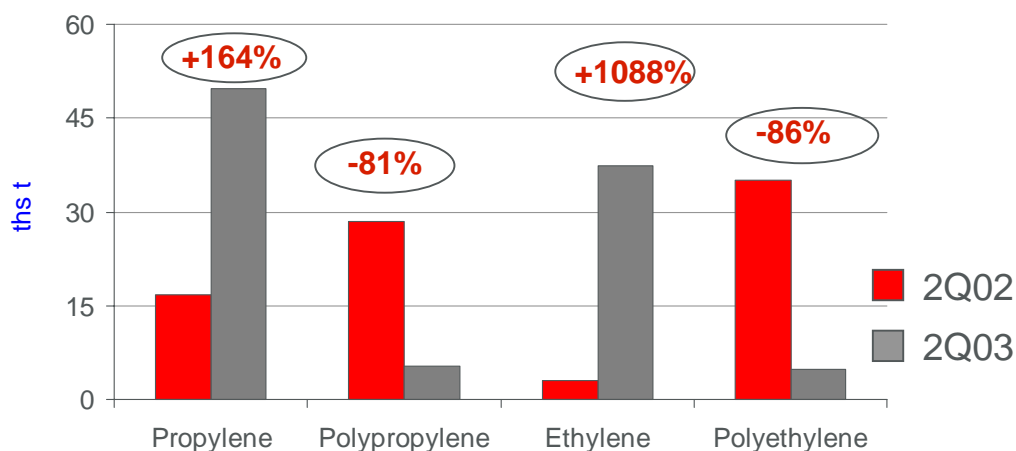
Petrochemicals

IFRS basis, mPLN	2Q03	2Q02	change
Revenue	1 039	921	12,8%
Total costs of the segment	957	857	11,7%
Profit of the segment	82	64	28,1%
Sales (tt)	468	423	10.8%

- Increase in monomers as well as as fertilisers (prolonged agricultural works) volume reflected in 11% rise in total sales

- Sales of polyolefins fully replaced by sales of olefins due to creation of JV with Basell

Main petrochemical sales



- Satisfactory margin level and adroit start-up of JV with Basell allowed PKN ORLEN to maintain robust profitability for the second consecutive quarter

Outlook for 2H03

- **Retail** – few percent increase in volumes with a slight decrease in unit margins on fuels, q-o-q (however big improvement y-o-y), but still visible increase in margin of non-fuel products. Volumes in Gasoline c. 4% down and in Diesel c. 9% up.
- **Wholesale** – product prices below import parity to maintain the market share, visible shift from Gasoline to middle distillates
 - increasing influence of the grey zone confirms importance of quality and import control
- Implementation of strategic initiatives like: VBM, cost-cutting, German acquisition or restructuring of the retail network should result in short-term negative influence on the overall performance but visible improvements in 2004
- Sale of c.20 companies (mainly maintenance and transportation)*:
 - cash inflow ~ PLN 108m with a capital gain close to PLN 22m
 - decrease in headcount by over 2,500
- As a result, reported profit for 2H03 should be similar to last year's. However, LIFO result should visibly exceed last year's performance

* postponing of some approvals can cause the final closure of the process or parts of it to take place in 1Q04



Supplementary slides

Purchase of the German's sites proves to be an effective business

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Strict cost management and higher margins (7% up, q-o-q) result in good performance of German activities, which recorded over **PLN 11m** of net profit

➤ The trend was observed in 2q2003 within ORLEN Deutschland:

- Filling stations with low margins and high volumes:
(previous brand: Eggert) – sales volume increased by **10%**
- Filling stations with better *location*, higher margins and lower sales volumes
(previous brands: BP and ARAL) – sales volume decreased by **11%**



What proves implementation of two brands to the German retail market

- Brand **A** – high margins, favourable locations, but lower sales of fuels
- Brand **B** – low margins, but high sales volume

2Q2003 - influence of ORLEN Deutschland and JV with Basell on consolidated Balance Sheet and P&L

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Balance sheet - selected items (PLNm)	2Q2003	2Q2003 of which Germany and Basell (*)	1Q2003
Property, plant and equipment	9 449	597	9 510
Investments accounted for on an equity basis	467	358*	551
Inventories	3 150	109	3 260
Trade and other receivables	2 734	488	2 673
Cash and cash equivalents	433	200	710
Total assets	16 753	1 752	17 324
Non-current liabilities	1 456	135	1 542
Total current liabilities	6 073	564	6 661
Total liabilities and shareholders' equity	16 753	699	17 324

Income statement - selected items (PLNm)	2Q2003	2Q2003 of which Germany	2Q2002
Revenue	5 933	1 797	3 932
Cost of sales	-4 931	1 701	-3 084
Gross profit	1 002	130	848
Distribution expenses	-571	77	-407
Administrative expenses	-250	14	-225
Net profit	160	11	115