



## Fact Book 2002



Polski Koncern Naftowy ORLEN  
Spółka Akcyjna

# Fact Book 2002

2000-2002 figures

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PKN ORLEN is one of the largest companies in Central & Eastern Europe, with listings on the Warsaw and London Stock Exchanges. PKN ORLEN's depositary receipts are also traded on the OTC market in the USA.

PKN ORLEN is Poland's largest refiner and marketer of world-class petroleum and related products. It owns and operates a substantial wholesale and retail distribution system which includes the network of service stations in Poland and in Germany.

## SWOT analysis

### Strengths

- dominant position in the domestic markets for refinery products and petrochemicals
- association of the ORLEN brand name with high quality products and services
- integrated, modern refining and petrochemical complex, deriving full benefits from economies of scale
- location advantage, ensuring a competitive purchase price for crude oil
- close location to crude oil and product pipelines giving competitive logistical advantages
- the biggest retail network in Poland, and now also active in northern Germany
- access to the world market for petrochemical products through Basell Orlen Polyolefins Sp. z o.o.
- low balance sheet gearing in comparison to industry peers

### Weaknesses

- lack of upstream operations
- complex capital group structure
- domestic character of company, and still low volume of international activities
- high employment rate in some organisational segments

### Opportunities

- high potential of petrochemical market which has a relatively low consumption rate per capita in relation to EU countries (polyolefin products in particular)
- entry to the European retail fuel market (acquisition of 494 petrol stations in Germany)
- higher volume of the margin because of fuel sales in Germany
- further cost optimisation and development of the retail segment
- leading position in the consolidation of R&M companies in Central Europe
- implementation of cost cutting programme and EVA
- increase in product quality standards, due to stricter ecological regulations, favours companies with high technology assets

### Threats

- increase in grey market activity causes decrease in legal sales
- increasing competition in the retail market
- overcapacity of production units in the region
- unstable sales of fuels in Poland and unsatisfactory GDP growth
- restrictive fiscal policy which has a negative influence on demand for PKN ORLEN's products
- unfavourable legal regulations in the areas of obligatory reserves and excise tax

**Financial highlights  
2000 - 2002  
in accordance with IFRS**

|   | 2000        | 2001                | 2002        |
|---|-------------|---------------------|-------------|
|   | PLN million | PLN million         | PLN million |
| Total assets                              | 14 087      | 14 383              | 15 073      |
| Shareholders' equity                      | 7 596       | 7 958               | 8 329       |
| Net debt <sup>1</sup>                     | 2 542       | 2 549               | 2 341       |
|   |             |                     |             |
| Revenues                                  | 18 602      | 17 038              | 16 902      |
| EBITDA                                    | 2 335       | 1 706               | 1 861       |
| EBITDA margin                             | 12.6%       | 10.0%               | 11.0%       |
| EBIT                                      | 1 425       | 617                 | 731         |
| EBIT margin                               | 7.7%        | 3.6%                | 4.3%        |
| Corporate tax                             | -362        | -153                | -285        |
| Net profit                                | 902         | 376                 | 421         |
|   |             |                     |             |
| Net cash provided by operating activities | 1 073       | 2 112               | 1 292       |
| CAPEX <sup>2</sup>                        | 1 459       | 1 533               | 967         |
|   |             |                     |             |
| Number of employees in PKN ORLEN Group    | 13 342      | 17 582 <sup>3</sup> | 17 818      |

<sup>1</sup> Net debt = short and long-term interest-bearing debt – (cash and cash equivalents)

<sup>2</sup> Purchase of tangible and intangible assets

<sup>3</sup> Full consolidation of ZA Anwil SA from 2Q2001

|                        | 2000  | 2001  | 2002              |
|------------------------|-------|-------|-------------------|
|                        | PLN   | PLN   | PLN               |
| EPS                    | 2.15  | 0.89  | 1.00              |
| EBIT per share         | 3.39  | 1.47  | 1.74              |
| EBITDA per share       | 5.56  | 4.06  | 4.43              |
| CF per share           | 2.55  | 5.03  | 3.07              |
| Dividend per share     | 0.05  | 0.12  | 0.09 <sup>1</sup> |
| Total assets per share | 33.53 | 34.23 | 35.87             |
| Book value per share   | 18.08 | 18.94 | 19.82             |
|                        |       |       |                   |
| Gearing <sup>2</sup>   | 33.5% | 32.0% | 28.1%             |
| ROACE <sup>3</sup>     | 10.7% | 4.3%  | 5.0%              |

<sup>1</sup> Planned

<sup>2</sup> Gearing = net debt / shareholders' equity

<sup>3</sup> ROACE = EBIT (after actual tax rate) / average (shareholders' equity + net debt)

**Ratios**

## Summary of operating data

The table below is a summary of operating data with respect to the PKN ORLEN Group's refining, marketing and petrochemical operations.

|  | 2000            | 2001            | 2002            |
|--|-----------------|-----------------|-----------------|
|  | thousand tonnes | thousand tonnes | thousand tonnes |
| <b>Refining and Petrochemicals – Total<sup>1</sup></b> | <b>13 064</b>   | <b>12 881</b>   | <b>13 041</b>   |
| <b>Płock refinery</b>                                  |                 |                 |                 |
| Annual nameplate crude distillation capacity           | 13 500          | 13 500          | 13 500          |
| Throughput of crude oil                                | 12 537          | 12 319          | 12 474          |
| Throughput of other feedstocks                         | 967             | 859             | 944             |
| Capacity utilisation                                   | 92.9%           | 91.3%           | 92.4%           |
| Production of refined products                         | 10 327          | 9 995           | 9 761           |
| Production of petrochemicals                           | 983             | 899             | 1 165           |
| <b>Trzebinia refinery</b>                              |                 |                 |                 |
| Annual nameplate crude distillation capacity           | 400             | 500             | 500             |
| Throughput of crude oil                                | 400             | 446             | 437             |
| Throughput of other feedstocks                         | 330             | 182             | 126             |
| Capacity utilisation                                   | 100.0%          | 89.2%           | 87.4%           |

<sup>1</sup> Płock, Trzebinia and Jedlicze

|  | 2000            | 2001            | 2002            |
|--|-----------------|-----------------|-----------------|
|  | thousand tonnes | thousand tonnes | thousand tonnes |
| <b>Jedlicze refinery</b>                     |                 |                 |                 |
| Annual nameplate crude distillation capacity | 140             | 135             | 135             |
| Throughput of crude oil                      | 127             | 116             | 130             |
| Throughput of other feedstocks               | 318             | 391             | 140             |
| Capacity utilisation                         | 90.7%           | 85.9%           | 95.9%           |
| <b>PKN ORLEN Group</b>                       |                 |                 |                 |
| <b>Sales volumes – gasoline</b>              |                 |                 |                 |
| Retail                                       | 1 343           | 1 274           | 1 259           |
| Wholesale                                    | 1 879           | 1 857           | 1 863           |
| <b>Sales volumes – diesel</b>                |                 |                 |                 |
| Retail                                       | 783             | 753             | 843             |
| Wholesale                                    | 2 467           | 2 270           | 2 285           |

## Summary of operating data

## Summary of operating data

|   | 2000         | 2001                | 2002            |
|---|--------------|---------------------|-----------------|
| <b>Number of retail stations<sup>1</sup></b>        |              |                     |                 |
| PKN ORLEN Group owned, dealer operated <sup>2</sup> | 1 446        | 1 409               | 1 324           |
| Dealer owned and operated (franchised)              | 631          | 632                 | 620             |
| <b>Employees<sup>1</sup></b>                        |              |                     |                 |
| PKN ORLEN Group employees                           | 13 342       | 17 582 <sup>3</sup> | 17 818          |
| Parent company employees                            | 7 646        | 7 333               | 7 298           |
|   |              |                     |                 |
| <b>Employees by business segment</b>                |              |                     |                 |
|   | 2002         |                     |                 |
|   | PKN ORLEN    | Group companies     | PKN ORLEN Group |
| Wholesale and refining                              | 2 062        | 2 378               | 4 440           |
| Retail  | 1 137        | 41                  | 1 178           |
| Petrochemicals                                      | 1 199        | 1 563               | 2 762           |
| Others  | 2 900        | 6 538               | 9 438           |
| <b>Total</b>  | <b>7 298</b> | <b>10 520</b>       | <b>17 818</b>   |

<sup>1</sup> At the end of the period

<sup>2</sup> In this context, "PKN ORLEN Group" means the company and its consolidated subsidiaries but does not include associate companies

<sup>3</sup> Full consolidation of ZA Anwil SA from 2Q2001

## Shareholders as at 31.12.2002

|                                       | Number of shares   | % of issued shares |
|---------------------------------------|--------------------|--------------------|
| Nafta Polska SA                       | 74 076 299         | 17.63%             |
| Polish State Treasury                 | 43 633 897         | 10.38%             |
| The Bank of New York as DR depositary | 56 932 910         | 13.55%             |
| Others <sup>1</sup>                   | 245 534 031        | 58.44%             |
| <b>Total</b>                          | <b>420 177 137</b> | <b>100.00%</b>     |
| Free float                            | 302 466 941        | 71.99%             |

<sup>1</sup> According to current report no 56/2002 released on 20 June 2002, Kulczyk Holding SA and its affiliates are in possession of 23,911,206 bearer shares of PKN ORLEN (5.691%).

## Core business companies

### Fuel companies

Einhundertzweiunddreissigste  
Vermoegensverwaltungs-  
gesellschaft mbh  
100%

Einhundertdreiunddreissigste  
Vermoegensverwaltungs-  
gesellschaft mbh  
100%

ORLEN PetroCentrum  
100%

ORLEN PetroTank  
90.0%

ORLEN PetroProfit  
85.0%

SHIP - SERVICE SA  
60.9%

ORLEN PetroZachód  
51.8%

Petromor  
51.3%

Petrolot  
51.0%

ORLEN Morena  
50.5%

### Sector companies

Poliolefiny Polska<sup>1</sup>  
100%

Rafineria  
Trzebinia SA  
77.1%

Zakłady Azotowe  
Anwil SA  
76.3%

Rafineria Nafty  
Jedlicze SA  
75.0%

IKS SOLINO SA  
70.5%

Naftoport  
48.7%

Chemiepetrol  
20.0%

ORLEN OIL<sup>2</sup>  
9.0%

### Gas companies

ORLEN Gaz  
100.0%

ORLEN Petrogaz N. Brzeźnica  
(in liquidation)  
52.0%

### Maintenance and support

ORLEN WodKan  
82.3%

ORLEN Mechanika  
68.2%

ORLEN Automatyka  
52.4%

ORLEN Remont  
51.2%

ORLEN Eltech  
51.0%

ORLEN EnergoRem  
51.0%

ORLEN Wir  
51.0%

### Transport companies

ORLEN KolTrans  
99.9%

ORLEN Transport Szczecin  
99.6%

ORLEN Transport Lublin  
98.5%

ORLEN Transport Kraków  
98.2%

ORLEN Transport Płock  
97.6%

ORLEN Transport Nowa Sól  
96.7%

ORLEN Transport Poznań  
96.4%

ORLEN Transport Słupsk  
96.2%

ORLEN Transport Warszawa  
94.5%

ORLEN Transport Olsztyn  
92.3%

ORLEN Transport  
Kędzierzyn-Koźle  
88.8%

## Non-core business companies

### Service companies

CPN Serwis Kielce  
100%

Serwis Gdańsk  
100%

ZUD  
99.9%

Serwis Słupsk  
99.8%

Serwis Nowa Wieś Wielka  
99.3%

Serwis Łódź  
97.3%

Serwis Rzeszów  
97.3%

Serwis Podlasie  
89.7%

Serwis Mazowsze  
88.5%

Serwis Wrocław  
83.3%

### Others

ORLEN Budonafit  
100%

ZW Mazowsze  
100%

SAMRELAKS Mąchocice  
100%

ORLEN Medica  
100%

ORLEN Ochrona  
100%

WISŁA Płock SSA  
100%

ORLEN Polimer  
100%

ZAWITAJ Świnoujście  
100%

DW Mazowsze  
98.7%

Petromot  
97.6%

Zakład Budowy Aparatury SA  
96.6%

### Equity investments

ORLEN Powiernik  
100%

NOM  
35.0%

Polkotel SA  
19.6%

Telewizja Familijna SA  
12.0%

Other companies  
<20%

42 Companies

<sup>1</sup> Poliolefiny Polska is soon to be registered under its new name of Basell Orlen Polyolefins Sp. z o.o.

<sup>2</sup> ORLEN OIL Group – 92.3% (PKN ORLEN's direct and indirect holding)

Structure  
of PKN ORLEN Group  
as at 31.12.2002

# Financial data 2000-2002

(IFRS basis) year ending 31 December

|   | 2000<br>PLN million | 2001<br>PLN million | 2002<br>PLN million |
|---|---------------------|---------------------|---------------------|
| <b>Total non-current assets</b>                   | <b>9 125</b>        | <b>9 951</b>        | <b>9 814</b>        |
| <b>Total current assets, of which</b>             | <b>4 962</b>        | <b>4 432</b>        | <b>5 259</b>        |
| Inventories                                       | 2 705               | 2 199               | 2 868               |
| Trade and other receivables                       | 2 013               | 1 951               | 2 112               |
| Cash and cash equivalents                         | 190                 | 214                 | 222                 |
| <b>Total assets</b>                               | <b>14 087</b>       | <b>14 383</b>       | <b>15 073</b>       |
|   |                     |                     |                     |
| <b>Shareholders' equity</b>                       | <b>7 596</b>        | <b>7 958</b>        | <b>8 329</b>        |
| <b>Minority interests</b>                         | <b>170</b>          | <b>395</b>          | <b>412</b>          |
| <b>Non-current liabilities, of which</b>          | <b>2 232</b>        | <b>2 227</b>        | <b>1 409</b>        |
| Interest bearing borrowings                       | 1 236               | 1 261               | 402                 |
| <b>Current liabilities, of which</b>              | <b>4 089</b>        | <b>3 803</b>        | <b>4 923</b>        |
| Interest bearing borrowings                       | 1 496               | 1 502               | 2 161               |
| <b>Total liabilities and shareholders' equity</b> | <b>14 087</b>       | <b>14 383</b>       | <b>15 073</b>       |

## Income statement

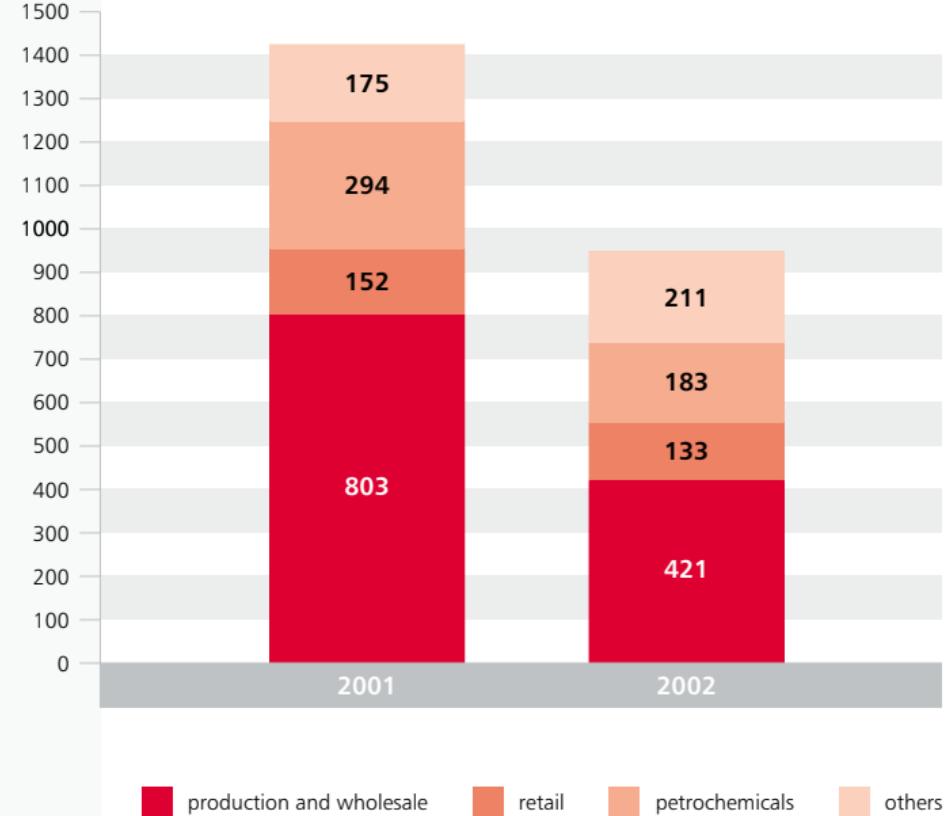
|  | 2000          | 2001          | 2002          |
|--|---------------|---------------|---------------|
|  | PLN million   | PLN million   | PLN million   |
| <b>Revenue</b>   | <b>18 602</b> | <b>17 038</b> | <b>16 902</b> |
| Cost of sales  | -15 042       | -14 166       | -13 455       |
| <b>Gross profit</b>  | <b>3 560</b>  | <b>2 872</b>  | <b>3 447</b>  |
| Distribution costs   | -1 458        | -1 504        | -1 787        |
| Administrative expenses                                      | -619          | -829          | -891          |
| Other operating expenses/revenues                            | -58           | 78            | -38           |
| <b>Profit from operations</b>                                | <b>1 425</b>  | <b>617</b>    | <b>731</b>    |
| Financial income   | 255           | 264           | 211           |
| Financial expenses   | -441          | -362          | -220          |
| Income from investments accounted<br>for using equity method | 48            | 25            | 13            |
| <b>Profit before income tax and minority interests</b>       | <b>1 287</b>  | <b>544</b>    | <b>735</b>    |
| Income tax   | -362          | -153          | -285          |
| Minority interests   | -23           | -15           | -29           |
| <b>Net profit</b>  | <b>902</b>    | <b>376</b>    | <b>421</b>    |

|   | 2000          | 2001          | 2002         |
|---|---------------|---------------|--------------|
|   | PLN million   | PLN million   | PLN million  |
| <b>Cash flow from operations</b>                              | <b>1 073</b>  | <b>2 112</b>  | <b>1 292</b> |
| <b>Funds generated from operations</b>                        | <b>1 993</b>  | <b>1 739</b>  | <b>1 720</b> |
| Net profit  | 902           | 376           | 421          |
| Amortisation and depreciation                                 | 910           | 1 089         | 1 130        |
| Interest and dividends, net                                   | 203           | 209           | 128          |
| Others  | -22           | 65            | 41           |
| <b>Change in some position in working capital</b>             |               |               |              |
| Increase / (decrease) in receivables                          | <b>-920</b>   | <b>373</b>    | <b>-428</b>  |
| Increase / (decrease) in inventories                          | -520          | 209           | -171         |
| Increase / (decrease) in accrued expenses and payables        | -663          | 651           | -668         |
| Increase / (decrease) in provisions                           | 264           | -366          | 382          |
|   | -1            | -121          | 29           |
| <b>Net cash flows used in investing activities</b>            | <b>-1 606</b> | <b>-1 750</b> | <b>-908</b>  |
| <b>Net cash flows used in financing activities</b>            | <b>532</b>    | <b>-335</b>   | <b>-409</b>  |
| <b>Net increase / (decrease) in cash and cash equivalents</b> | <b>-1</b>     | <b>27</b>     | <b>-25</b>   |

## Cash flow

## CAPEX

PLN million



## Operating data 2000-2002

## Fuel sales revenues and other refinery products

The table sets out the PKN ORLEN Group's sales revenues calculated according to IFRS by fuel type and the percentage contribution of each fuel type.

| Light product revenues <sup>1</sup>                 | 2001          |                          | 2002         |                          |
|---|---------------|--------------------------|--------------|--------------------------|
|   | PLN million   | % of total product sales | PLN million  | % of total product sales |
| Gasoline  | 4 576         | 29.7                     | 4 401        | 29.3                     |
| Diesel oil  | 3 833         | 24.9                     | 3 614        | 24.1                     |
| Light heating oil                                   | 2 156         | 14.0                     | 1 642        | 10.9                     |
| JET A-1 aviation fuel                               | 403           | 2.6                      | 253          | 1.7                      |
| <b>Total light products</b>                         | <b>10 968</b> | <b>71.2</b>              | <b>9 910</b> | <b>66.0</b>              |
| <br>  |               |                          |              |                          |
| <b>Other refinery products revenues<sup>1</sup></b> |               |                          |              |                          |
| LPG   | 446           | 2.9                      | 372          | 2.5                      |
| Heavy heating oil                                   | 452           | 2.9                      | 539          | 3.6                      |
| Bitumen   | 292           | 1.9                      | 323          | 2.2                      |
| Base oils   | 110           | 0.7                      | 83           | 0.6                      |
| Motor oils  | 129           | 0.8                      | 109          | 0.7                      |
| Industrial oils                                     | 137           | 0.9                      | 107          | 0.7                      |
| Others  | 575           | 3.7                      | 712          | 4.7                      |
| <b>Total other refinery products</b>                | <b>2 141</b>  | <b>13.9</b>              | <b>2 245</b> | <b>15.0</b>              |

<sup>1</sup> In accordance with IFRS

| Light product volumes                  | 2001            |                  | 2002            |                  |
|--|-----------------|------------------|-----------------|------------------|
|  | thousand tonnes | % of total sales | thousand tonnes | % of total sales |
| Gasoline                               | 3 131           | 24.7             | 3 122           | 24.3             |
| Diesel oil                             | 3 023           | 23.9             | 3 128           | 24.4             |
| Light heating oil                      | 2 039           | 16.1             | 1 585           | 12.3             |
| JET A-1 aviation fuel                  | 322             | 2.5              | 268             | 2.1              |
| <b>Total light products</b>            | <b>8 515</b>    | <b>67.2</b>      | <b>8 103</b>    | <b>63.1</b>      |
| <br>                                   |                 |                  |                 |                  |
| <b>Other refinery products volumes</b> |                 |                  |                 |                  |
| LPG                                    | 366             | 2.9              | 302             | 2.4              |
| Heavy heating oil                      | 1 038           | 8.2              | 1 044           | 8.1              |
| Bitumen                                | 471             | 3.7              | 551             | 4.3              |
| Base oils                              | 84              | 0.7              | 73              | 0.6              |
| Motor oils                             | 35              | 0.3              | 29              | 0.2              |
| Industrial oils                        | 47              | 0.4              | 33              | 0.3              |
| Others                                 | 543             | 4.3              | 673             | 5.2              |
| <b>Total other refinery products</b>   | <b>2 584</b>    | <b>20.4</b>      | <b>2 705</b>    | <b>21.1</b>      |

## Fuel sales volumes

The table sets out the fuel and other refinery product sales volumes of the PKN ORLEN Group and the percentage contribution of each product.

## Petrochemical product sales revenues

The table sets out the PKN ORLEN Group's sales revenues by principal petrochemical product and the percentage contribution to total sales revenues of each.

|                                      | 2001          |                          | 2002          |                          |
|--------------------------------------|---------------|--------------------------|---------------|--------------------------|
|                                      | PLN million   | % of total product sales | PLN million   | % of total product sales |
| PVC                                  | 238           | 1.5                      | 476           | 3.2                      |
| Polyethylene                         | 379           | 2.5                      | 410           | 2.7                      |
| Polypropylene                        | 307           | 2.0                      | 349           | 2.3                      |
| Ammonium nitrate                     | 154           | 1.0                      | 179           | 1.2                      |
| Glycols                              | 153           | 1.0                      | 178           | 1.2                      |
| PVC granules                         | 103           | 0.7                      | 132           | 0.9                      |
| Propylene                            | 107           | 0.7                      | 123           | 0.8                      |
| CANWIL <sup>1</sup>                  | 99            | 0.6                      | 118           | 0.8                      |
| Phenol                               | 98            | 0.6                      | 92            | 0.6                      |
| Butadiene                            | 48            | 0.3                      | 60            | 0.4                      |
| Acetone                              | 47            | 0.3                      | 50            | 0.3                      |
| Ethylene                             | 76            | 0.5                      | 17            | 0.1                      |
| Others                               | 496           | 3.2                      | 670           | 4.5                      |
| <b>Total petrochemical sales</b>     | <b>2 305</b>  | <b>15.0</b>              | <b>2 854</b>  | <b>19.0</b>              |
| <b>Total sales products revenues</b> | <b>15 414</b> | <b>100.0</b>             | <b>15 009</b> | <b>100.0</b>             |

Total sales revenues for PKN ORLEN Group were PLN m 17 038 in 2001 and PLN m 16 902 in 2002.

<sup>1</sup> Nitro-chalk with magnesium additive

## Petrochemical sales by volume PKN ORLEN Group

The table sets out the principal petrochemical product sales volumes of the PKN ORLEN Group and its consolidated subsidiaries and the percentage contribution of each product.

|  | 2001            |                  | 2002            |                  |
|--|-----------------|------------------|-----------------|------------------|
|  | thousand tonnes | % of total sales | thousand tonnes | % of total sales |
| PVC  | 120             | 1.0              | 205             | 1.6              |
| Polyethylene                                     | 137             | 1.1              | 159             | 1.2              |
| Polypropylene                                    | 120             | 0.9              | 141             | 1.1              |
| Ammonium nitrate                                 | 328             | 2.6              | 389             | 3.0              |
| Glycols  | 90              | 0.7              | 115             | 0.9              |
| PVC granules                                     | 37              | 0.3              | 47              | 0.4              |
| Propylene  | 68              | 0.5              | 82              | 0.6              |
| CANWIL <sup>1</sup>                              | 228             | 1.8              | 283             | 2.2              |
| Phenol   | 51              | 0.4              | 50              | 0.4              |
| Butadiene  | 36              | 0.3              | 51              | 0.4              |
| Acetone  | 31              | 0.2              | 31              | 0.2              |
| Ethylene   | 32              | 0.3              | 10              | 0.1              |
| Others   | 286             | 2.3              | 465             | 3.6              |
| <b>Total petrochemical sales</b>                 | <b>1 566</b>    | <b>12.4</b>      | <b>2 028</b>    | <b>15.8</b>      |
| <b>Total refinery and petrochemical products</b> | <b>12 665</b>   | <b>100.0</b>     | <b>12 836</b>   | <b>100.0</b>     |

<sup>1</sup> Nitro-chalk with magnesium additive

## Technical specification of the Płock refinery

The table sets out the nominal capacity of the main units at the Płock refinery in the years ending 31 December 2000, 2001, 2002.

|  | 2000            | 2001            | 2002            |
|--|-----------------|-----------------|-----------------|
|  | thousand tonnes | thousand tonnes | thousand tonnes |
| Atmospheric and vacuum distillation units    | 13 500          | 13 500          | 13 500          |
| Semi-regenerative reformers                  | 1 230           | 1 260           | 1 260           |
| CCR reformers                                | 1 600           | 1 606           | 1 606           |
| Jet kerosene hydrotreater                    | 160             | 160             | 160             |
| Gas oil hydrotreaters                        | 4 260           | 4 260           | 4 260           |
| FCC I, II                                    | 2 300           | 2 300           | 2 300           |
| Alkylation unit                              | 150             | 150             | 150             |
| Furfural extraction                          | 400             | 400             | 400             |
| Lubricants dewaxing                          | 266             | 215             | 215             |
| Lube hydrofinisher                           | 130             | 130             | 130             |
| Bitumen                                      | 600             | 740             | 740             |
| Hydrocracker                                 | 2 600           | 2 600           | 2 600           |
| Isomerisation C <sub>5</sub> –C <sub>6</sub> | 600             | 600             | 600             |
| Vacuum residue hydrotreater                  | 1 800           | 1 800           | 1 800           |
| LPG desulphurisation                         | 260             | 508             | 508             |

|   | 2000            | 2001            | 2002            |
|---|-----------------|-----------------|-----------------|
|   | thousand tonnes | thousand tonnes | thousand tonnes |
| Claus sulphur recovery (t H <sub>2</sub> S/h) | 35              | 39              | 39              |
| MTBE  | 100             | 120             | 120             |
| Aromatic petrochemicals                       | 480             | 480             | 480             |
| Paraxylene                                    | 32              | 32              | 32              |
| Olefins                                       | 360             | 360             | 360             |
| Polyethylene                                  | 155             | 150             | 150             |
| Polypropylene                                 | 110             | 116             | 116             |
| Ethylene oxide                                | 100             | 105             | 105             |
| Glycol  | 105             | 106             | 106             |
| Phenol  | 45              | 45              | 45              |
| Acetone                                       | 29              | 29              | 29              |
| Butadiene                                     | 55              | 55              | 55              |
| Benzene (pyrotol)                             | 115             | 115             | 115             |
| Pyrolitic gasoline hydrogenation              | 288             | 270             | 270             |

## Technical specification of the Płock refinery

## Throughput and production yields in the Płock refinery

The table below sets out the Płock refinery's throughput and production yields and approximate capacity utilisation.

| Throughput                      | 2000            |              | 2001            |              | 2002            |              |
|---------------------------------|-----------------|--------------|-----------------|--------------|-----------------|--------------|
|                                 | thousand tonnes | %            | thousand tonnes | %            | thousand tonnes | %            |
| Crude oil                       | 12 537          | 92.8         | 12 319          | 93.5         | 12 474          | 93.0         |
| Other feedstocks, of which      | 967             | 7.2          | 859             | 6.5          | 944             | 7.0          |
| Natural gas                     | 384             | 2.8          | 368             | 2.8          | 363             | 2.7          |
| <b>Total</b>                    | <b>13 504</b>   | <b>100.0</b> | <b>13 178</b>   | <b>100.0</b> | <b>13 418</b>   | <b>100.0</b> |
| <b>Production yield – Fuels</b> |                 |              |                 |              |                 |              |
| Gasoline                        | 3 206           | 28.3         | 3 176           | 29.1         | 2 979           | 27.3         |
| Diesel oil                      | 3 147           | 27.8         | 2 759           | 25.3         | 3 020           | 27.6         |
| Light heating oil               | 1 526           | 13.5         | 1 974           | 18.1         | 1 705           | 15.6         |
| JET A-1 aviation fuel           | 263             | 2.3          | 283             | 2.6          | 263             | 2.4          |
| LPG                             | 253             | 2.2          | 217             | 2.0          | 208             | 1.9          |
| <b>Total fuels</b>              | <b>8 395</b>    | <b>74.2</b>  | <b>8 409</b>    | <b>77.2</b>  | <b>8 175</b>    | <b>74.8</b>  |

| Production yield – Other products       | 2000            |             | 2001            |             | 2002            |             |
|---|-----------------|-------------|-----------------|-------------|-----------------|-------------|
|   | thousand tonnes | %           | thousand tonnes | %           | thousand tonnes | %           |
| Heavy heating oil                       | 1 180           | 10.4        | 939             | 8.6         | 950             | 8.7         |
| Bitumen                                 | 508             | 4.5         | 425             | 3.9         | 487             | 4.5         |
| Base oils                               | 159             | 1.4         | 126             | 1.2         | 122             | 1.1         |
| Others                                  | 85              | 0.8         | 97              | 0.9         | 27              | 0.2         |
| <b>Total non-fuel refinery products</b> | <b>1 931</b>    | <b>17.1</b> | <b>1 587</b>    | <b>14.6</b> | <b>1 586</b>    | <b>14.5</b> |

## Throughput and production yields in the Płock refinery

## Throughput and production yields in the Płock refinery

| Petrochemicals                | 2000            |             | 2001            |             | 2002            |             |
|-------------------------------|-----------------|-------------|-----------------|-------------|-----------------|-------------|
|                               | thousand tonnes | %           | thousand tonnes | %           | thousand tonnes | %           |
| Aromatics                     | 116             | 1.0         | 112             | 1.0         | 197             | 1.8         |
| Polyethylene                  | 129             | 1.1         | 138             | 1.3         | 158             | 1.4         |
| Polypropylene                 | 124             | 1.1         | 122             | 1.1         | 143             | 1.3         |
| Ethylene                      | 143             | 1.3         | 92              | 0.8         | 116             | 1.1         |
| Glycols                       | 111             | 1.0         | 91              | 0.8         | 116             | 1.1         |
| Propylene                     | 88              | 0.8         | 70              | 0.6         | 82              | 0.7         |
| Others                        | 272             | 2.4         | 273             | 2.5         | 354             | 3.2         |
| <b>Total petrochemicals</b>   | <b>983</b>      | <b>8.7</b>  | <b>899</b>      | <b>8.3</b>  | <b>1 165</b>    | <b>10.7</b> |
| <b>Total production yield</b> | <b>11 309</b>   |             | <b>10 895</b>   |             | <b>10 926</b>   |             |
| Changes in stocks             | 28              |             | -5              |             | 91              |             |
| Refinery fuel                 | 1 910           |             | 2 030           |             | 2 073           |             |
| <b>Utilisation</b>            |                 | <b>92.9</b> |                 | <b>91.2</b> |                 | <b>92.4</b> |

| Throughput                | 2000            |              | 2001            |              | 2002            |              |
|---------------------------|-----------------|--------------|-----------------|--------------|-----------------|--------------|
|                           | thousand tonnes | %            | thousand tonnes | %            | thousand tonnes | %            |
| Crude oil                 | 400             | 54.8         | 446             | 71.0         | 437             | 77.6         |
| Other feedstocks          | 330             | 45.2         | 182             | 29.0         | 126             | 22.4         |
| <b>Total throughput</b>   | <b>730</b>      | <b>100.0</b> | <b>628</b>      | <b>100.0</b> | <b>563</b>      | <b>100.0</b> |
| Production yields – Fuels |                 |              |                 |              |                 |              |
| Gasoline                  | 32              | 4.4          | 3               | 0.5          | –               | –            |
| Diesel oil                | 232             | 31.8         | 111             | 17.8         | 33              | 5.9          |
| Light heating oil         | 83              | 11.4         | 54              | 8.7          | –               | –            |
| <b>Total fuels</b>        | <b>347</b>      | <b>47.6</b>  | <b>168</b>      | <b>27.0</b>  | <b>33</b>       | <b>5.9</b>   |

## Throughput and production yields in the Trzebinia refinery

The table below sets out the Trzebinia refinery's throughput and production yields and approximate utilisation percentages.

## Throughput and production yields in the Trzebinia refinery

| Other refinery products        | 2000            |              | 2001            |              | 2002            |              |
|--------------------------------|-----------------|--------------|-----------------|--------------|-----------------|--------------|
|                                | thousand tonnes | %            | thousand tonnes | %            | thousand tonnes | %            |
| Base oils                      | 24              | 3.3          | 13              | 2.1          | –               | –            |
| Gasoline blending components   | 83              | 11.4         | 84              | 13.5         | 95              | 16.9         |
| Heavy heating oil              | 162             | 22.2         | 190             | 30.5         | 108             | 19.2         |
| Others                         | 113             | 15.5         | 167             | 26.8         | 326             | 58.0         |
| <b>Total refinery products</b> | <b>382</b>      | <b>52.4</b>  | <b>454</b>      | <b>73.0</b>  | <b>529</b>      | <b>94.1</b>  |
| <b>Total production yield</b>  | <b>729</b>      | <b>100.0</b> | <b>622</b>      | <b>100.0</b> | <b>562</b>      | <b>100.0</b> |
| <b>Utilisation</b>             |                 | <b>100.0</b> |                 | <b>89.2</b>  |                 | <b>87.4</b>  |

| Throughput                      | 2000            |              | 2001            |              | 2002            |              |
|---------------------------------|-----------------|--------------|-----------------|--------------|-----------------|--------------|
|                                 | thousand tonnes | %            | thousand tonnes | %            | thousand tonnes | %            |
| Crude oil                       | 127             | 28.7         | 116             | 22.9         | 130             | 48.1         |
| Other feedstocks                | 316             | 71.3         | 391             | 77.1         | 140             | 51.9         |
| <b>Total throughput</b>         | <b>443</b>      | <b>100.0</b> | <b>507</b>      | <b>100.0</b> | <b>270</b>      | <b>100.0</b> |
| <b>Production yield – Fuels</b> |                 |              |                 |              |                 |              |
| Gasoline                        | 13              | 3.0          | –               | –            | –               | –            |
| Diesel oil                      | 270             | 62.4         | 350             | 72.0         | 51              | 19.1         |
| <b>Total fuels</b>              | <b>283</b>      | <b>65.4</b>  | <b>350</b>      | <b>72.0</b>  | <b>51</b>       | <b>19.1</b>  |

## Throughput and production yields in the Jedlicze refinery

The table below sets out the Jedlicze refinery's throughput and production yields and approximate utilisation percentages.

## Throughput and production yields in the Jedlicze refinery

| Other refinery products        | 2000            |              | 2001            |              | 2002            |              |
|--------------------------------|-----------------|--------------|-----------------|--------------|-----------------|--------------|
|                                | thousand tonnes | %            | thousand tonnes | %            | thousand tonnes | %            |
| Base oils                      | 58              | 13.4         | 50              | 10.3         | 34              | 12.9         |
| Heavy heating oil              | 78              | 18.0         | 71              | 14.6         | 102             | 38.5         |
| Others                         | 14              | 3.2          | 15              | 3.1          | 78              | 29.4         |
| <b>Total refinery products</b> | <b>150</b>      | <b>34.6</b>  | <b>136</b>      | <b>28.0</b>  | <b>214</b>      | <b>80.9</b>  |
| <b>Total production yield</b>  | <b>433</b>      | <b>100.0</b> | <b>486</b>      | <b>100.0</b> | <b>265</b>      | <b>100.0</b> |
| Utilisation                    |                 | 90.7         |                 | 85.9         |                 | 95.9         |

|                                  | 2000         | 2001         | 2002         |
|----------------------------------|--------------|--------------|--------------|
| <b>PKN ORLEN Group, of which</b> |              |              |              |
| PKN ORLEN – DODO                 | 631          | 632          | 620          |
| <b>Gdańsk Refinery</b>           | <b>275</b>   | <b>314</b>   | <b>333</b>   |
| <b>Multinationals, of which</b>  |              |              |              |
| BP (+ARAL)                       | 130          | 146          | 280          |
| Statoil (+Preem)                 | 110          | 122          | 211          |
| Shell (+DEA)                     | 154          | 197          | 213          |
| <b>Others<sup>1</sup></b>        | <b>3 527</b> | <b>3 500</b> | <b>3 600</b> |
| <b>Total</b>                     | <b>6 582</b> | <b>6 631</b> | <b>6 692</b> |

## Retail stations in Poland

The table sets out the development of the retail station network of PKN ORLEN and its consolidated subsidiaries and those of other market participants as at the end of the year.

<sup>1</sup> Estimate

Source: Nafta Polska SA, PKN ORLEN, Polska Izba Paliw (Polish Chamber of Fuels)

## Refining in Poland<sup>1</sup>

The table below shows the nameplate crude oil distillation capacity of Polish refineries.

| Name of refinery             | 2000   |                                    |               | 2001   |                                    |               | 2002   |                                    |               |
|------------------------------|--|------------------------------------|---------------|--|------------------------------------|---------------|--|------------------------------------|---------------|
|                              | crude distillation capacity<br>thousand tonnes | crude processed<br>thousand tonnes | utilisation % | crude distillation capacity<br>thousand tonnes | crude processed<br>thousand tonnes | utilisation % | crude distillation capacity<br>thousand tonnes | crude processed<br>thousand tonnes | utilisation % |
| Płock Refinery               | 13 500   | 12 537                             | 92.9          | 13 500   | 12 319                             | 91.3          | 13 500   | 12 474                             | 92.4          |
| Trzebinia Refinery           | 400  | 400                                | 100.0         | 500  | 446                                | 89.2          | 500  | 437                                | 87.4          |
| Jedlicze Refinery            | 140  | 127                                | 90.7          | 135  | 116                                | 85.9          | 135  | 130                                | 95.9          |
| <b>Total PKN ORLEN Group</b> | <b>14 040</b>                                  | <b>13 064</b>                      | <b>93.0</b>   | <b>14 135</b>                                  | <b>12 881</b>                      | <b>91.1</b>   | <b>14 135</b>                                  | <b>13 041</b>                      | <b>92.3</b>   |
| Gdańsk Refinery              | 4 500  | 4 245                              | 94.3          | 4 500  | 4 171                              | 92.7          | 4 500  | 3 932                              | 87.4          |
| Czechowice Refinery          | 680  | 648                                | 95.3          | 680  | 629                                | 92.5          | 680  | 582                                | 85.6          |
| Gorlice Refinery             | 170  | 131                                | 77.1          | 170  | 144                                | 84.7          | 170  | 141                                | 82.9          |
| Jaslo Refinery               | 150  | 95                                 | 63.3          | 150  | 90                                 | 60.0          | 150  | 83                                 | 55.3          |
| <b>Total</b>                 | <b>19 540</b>                                  | <b>18 183</b>                      | <b>93.1</b>   | <b>19 635</b>                                  | <b>17 915</b>                      | <b>91.2</b>   | <b>19 635</b>                                  | <b>17 779</b>                      | <b>87.4</b>   |

<sup>1</sup> Assumes nameplate crude distillation as at the beginning of the year  
Source: Nafta Polska SA, PKN ORLEN

# Market environment

Excise taxes  
and import duties  
in Poland

| Excise tax<br>at the beginning<br>of the year | 1999       | 2000       | 2001       | 2002       | 2003       | 2003 <sup>1</sup> | EU min.    |
|---|------------|------------|------------|------------|------------|-------------------|------------|
|   | PLN/1000 l | EUR/1000 l        | EUR/1000 l |
| Gasoline                                      | 929        | 1 177      | 1 346      | 1 464      | 1 498      | 377               | 287        |
| Diesel <sup>2</sup>                           | 665        | 846        | 1 002      | 1 090      | 1 129      | 284               | 245        |
| JET A-1<br>aviation fuel                      | 612        | 782        | 923        | 1 003      | 1 026      | 258               | 245        |

| Import duties <sup>3</sup> | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|----------------------------|------|------|------|------|------|------|------|
| Gasoline                   | 15%  | 13%  | 10%  | 5%   | 3%   | –    | –    |
| Diesel                     | 25%  | 20%  | 15%  | 11%  | 4%   | –    | –    |

<sup>1</sup> Exchange rate PLN/EUR as at 02.01.2003 – 3.9773

<sup>2</sup> Sulphur content: 50-200 ppm

<sup>3</sup> Import tariffs were lifted in September 2000

Source: Nafta Polska SA, europa.eu.int

## Quality standards

Quality standards in Poland compared to the EU and other Central European Countries (Czech Republic-CH, Hungary-H, Slovak Republic-SK and Ukraine-UA) and the EU in 2005.

| Gasoline standards |             | PL   | CH,H,SK            | UA       | EU        | EU                 |
|--------------------|-------------|------|--------------------|----------|-----------|--------------------|
| parameter          | unit        | 2003 | 2003               | 2003     | from 2000 | from 2005          |
| Sulphur content    | ppm, max.   | 150  | 150                | 500-1000 | 150       | 50/10 <sup>1</sup> |
| Aromatics content  | % vol. max. | 42   | 42                 | –        | 42        | 35                 |
| Benzene content    | % vol. max. | 1    | 1                  | –        | 1         | 1                  |
| Olefins content    | % vol. max. | 18   | 21/18 <sup>2</sup> | –        | 18        | 18                 |

| Diesel standards     |             | PL   | CH,H,SK | UA   | EU        | EU                 |
|----------------------|-------------|------|---------|------|-----------|--------------------|
| parameter            | unit        | 2003 | 2003    | 2003 | from 2000 | from 2005          |
| Sulphur content      | ppm, max.   | 350  | 350     | 2000 | 350       | 50/10 <sup>1</sup> |
| Polyaromatic content | % vol. max. | 11   | 11      | –    | 11        | 11                 |
| Cetane number        | minimum     | 51   | 51      | 45   | 51        | 51                 |

<sup>1</sup> 10 ppm sulphur gasoline should be available in all regions

<sup>2</sup> Value of 21% concern unleaded fuel with 91 octane number

(–) Verified data not available

Source: Nafta Polska SA, OECD, PKN ORLEN

## Market quotations

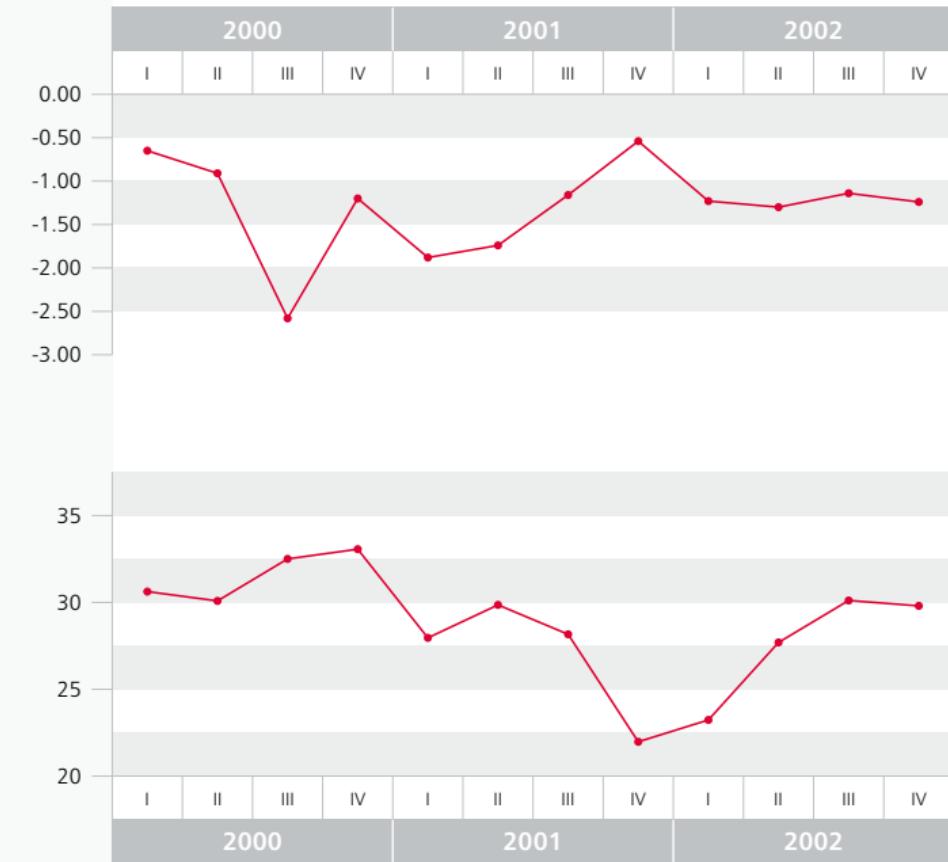
|   | 2000   | 2001   | 2002   |
|---|--------|--------|--------|
| PLN/USD – end of period                     | 4.1432 | 3.9863 | 3.8388 |
| PLN/USD – period average                    | 4.3464 | 4.0939 | 4.0795 |
| Brent crude – end of period <sup>1</sup>    | 22.77  | 19.01  | 30.40  |
| Brent crude – period average <sup>1</sup>   | 28.54  | 24.44  | 25.04  |
| Unleaded gasoline 95 <sup>2</sup>           | 306.5  | 256.7  | 249.6  |
| Unleaded gasoline 98 <sup>2</sup>           | 342.5  | 295.0  | 285.1  |
| Diesel <sup>2</sup>                         | 277.9  | 236.5  | 222.8  |
| JET A-1 aviation fuel <sup>2</sup>          | 296.5  | 245.2  | 233.2  |
| Polyethylene <sup>2</sup>                   | 843.4  | 716.5  | 810.2  |
| Polypropylene <sup>2</sup>                  | 715.5  | 650.5  | 778.0  |
| Ethylene <sup>2</sup>                       | 608    | 552    | 486    |
| Propylene <sup>2</sup>                      | 501    | 413    | 429    |
| Differential Urals blend/Brent <sup>1</sup> | -1.427 | -1.333 | -1.219 |

<sup>1</sup> USD/barrel

<sup>2</sup> USD/t

## Differential Ural/Brent

USD / barrel



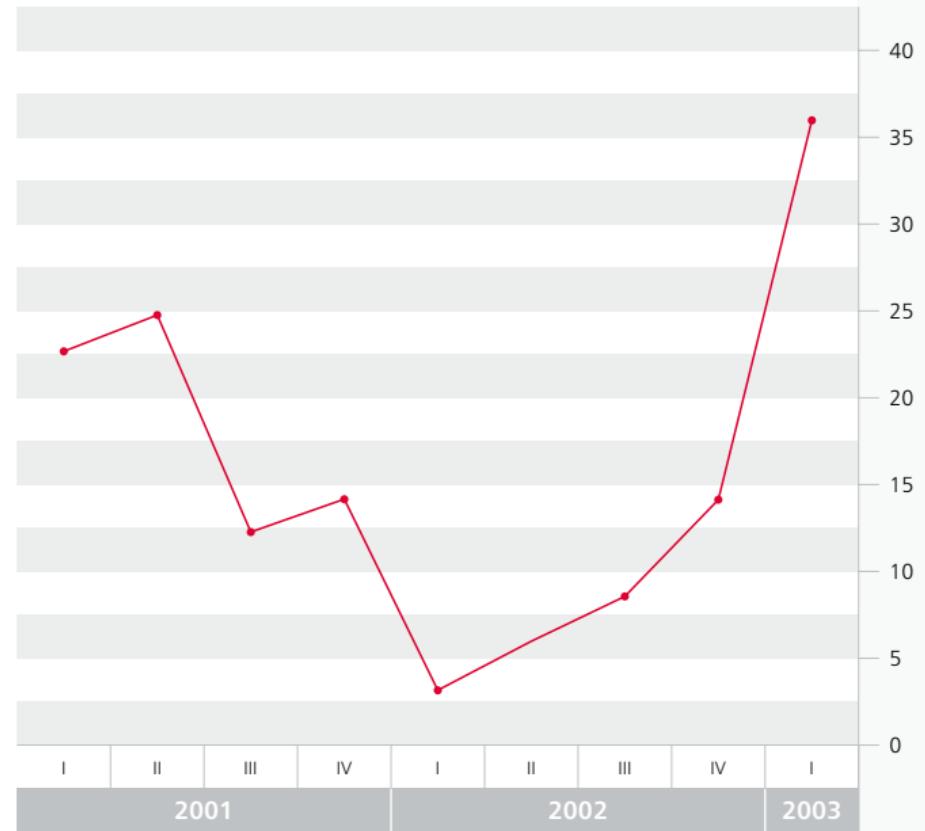
## Crude oil price – av. in quarter

USD / barrel



## Refinery margin

USD / tonne



## Macroeconomic data

| <b>Poland</b>                 | <b>1996</b> | <b>1997</b> | <b>1998</b> | <b>1999</b> | <b>2000</b> | <b>2001</b> | <b>2002</b> |
|-------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| GDP growth                    | 6.0         | 6.8         | 4.8         | 4.1         | 4.0         | 1.1         | 1.3         |
| Nominal GDP (USD bn)          | 143.9       | 144.0       | 158.5       | 155.2       | 157.6       | 177.7       | 188.6       |
| GDP per capita (USD)          | 3 727       | 3 725       | 4 098       | 4 014       | 4 078       | 4 560       | 4 885       |
| Domestic demand <sup>1</sup>  | 9.7         | 9.2         | 6.4         | 4.8         | 2.8         | -1.7        | 0.8         |
| Inflation (%)                 | 19.9        | 14.9        | 11.8        | 7.3         | 10.1        | 5.5         | 1.9         |
| Unemployment (as at end year) | 13.2        | 10.3        | 10.4        | 13.1        | 15.1        | 17.4        | 18.1        |

| <b>EU-15</b>                 | <b>1996</b> | <b>1997</b> | <b>1998</b> | <b>1999</b> | <b>2000</b> | <b>2001</b> | <b>2002</b> |
|------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| GDP growth                   | 1.6         | 2.5         | 2.9         | 2.6         | 3.3         | 1.6         | 1.4         |
| Nominal GDP (USD bn)         | 8 776       | 8 220       | 8 541       | 8 541       | 7 853       | 7 894       | 9 260       |
| GDP per capita (USD)         | 23 549      | 21 995      | 22 803      | 22 749      | 20 862      | 20 918      | 24 467      |
| Domestic demand <sup>1</sup> | 1.4         | 2.3         | 3.9         | 3.2         | 3.0         | 1.4         | 1.3         |
| Inflation (%)                | 2.4         | 1.7         | 1.3         | 1.2         | 2.1         | 2.3         | 2.3         |
| Unemployment                 | 10.2        | 10.0        | 9.4         | 8.7         | 7.8         | 7.3         | 7.6         |

<sup>1</sup> Change on preceding year

Source: GUS, NBP, Eurostat, OECD, ECB, estimates

(GUS – The Polish Central Statistic Office, NBP – National Bank of Poland)

## Conversion table

The Company maintains and publishes statistical information relating to its business in metric units (tonnes) rather than units (barrels). Metric unit amounts may be converted into barrel equivalents using the conversion factors given below.

| <b>Basic data</b>                     |   |  |
|---------------------------------------|---|--|
| 1 barrel                              | = | 0.1590 cubic metre   |
| 1 m <sup>3</sup>                      | = | 6.2898 barrels   |
|                                       |   |  |
|                                       | = | 159.0 litres   |
|                                       | = | 35.31 cubic feet   |
| <b>Crude oil and products</b>         |   |  |
| 1 tonne of crude oil                  | = | 7.4 barrels of crude oil (assuming a specific gravity of 34° American Petroleum Institute – API) |
| 1 barrel of crude oil per day         | = | 50 metric tonnes of crude oil per year   |
| 1 tonne of LPG                        | = | 11.6 barrels   |
| 1 tonne of gasoline                   | = | 8.4 barrels  |
| 1 tonne of jet fuel                   | = | 7.9 barrels  |
| 1 tonne of diesel or heating oil      | = | 7.4 barrels  |
| 1 tonne of fuel oil                   | = | 6.4 barrels  |
| 1 tonne of lubricants                 | = | 7.1 barrels  |
| 1 tonne of bitumen                    | = | 6.2 barrels  |
| 1 tonne of aromatics                  | = | 7.2 barrels  |
| 1 tonne of refined petroleum products | = | 7.9 barrels (av.)  |
|                                       | = | 1.84 m <sup>3</sup>  |
|                                       | = | 1.34 m <sup>3</sup>  |
|                                       | = | 1.26 m <sup>3</sup>  |
|                                       | = | 1.18 m <sup>3</sup>  |
|                                       | = | 1.02 m <sup>3</sup>  |
|                                       | = | 1.13 m <sup>3</sup>  |
|                                       | = | 0.99 m <sup>3</sup>  |
|                                       | = | 1.14 m <sup>3</sup>  |
|                                       | = | 1.26 m <sup>3</sup>  |

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**Quarterly consolidated results**

|         |            |
|---------|------------|
| 2Q 2003 | 13.08.2003 |
| 3Q 2003 | 13.11.2003 |

**Half-year 2003 results**

|   |            |
|---|------------|
| Consolidated results of PKN ORLEN Group | 25.09.2003 |
|---|------------|

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